North Carolina Department of Environment and Natural Resources
Division of Waste Management

Pat McCrory
Governor

Dexter R. Matthews
Director

John E. Skvarla, III
Secretary

January 15, 2014

Mr. Oscar Wong
Highland Clan, LLC
12-H Old Charlotte Hwy.
Asheville, NC 28803

Invoice for Final Fee

Brownfields Project: Highland Business Park
Brownfields Project Invoice Number: 15040-11-011

Dear Mr. Wong:

Pursuant to N.C.G.S. §130A-310.39, prospective developers participating in the North Carolina Brownfields Program are required to pay a final fee of $3,500.00, which will conclude the Brownfield Agreement process. Please make sure to include a copy of this letter in your transmittal and/or the Project Number above on the check for identification purposes. Make check payable to "**NCDENR - Brownfields"** and send to:

N.C. Brownfields Program
1646 Mail Service Center
Raleigh, NC 27699-1646

Please be advised a $25.00 processing fee will be assessed on all returned checks. Thank you again for your prompt attention to this important matter.

Sincerely,

Shirley Liggins

Shirley Liggins
Brownfields Program Assistant

Cc: Central Files

Ec: Tracy Wahl, NCDENR